



Appendix C: Implementation Matrix

HEALTHY COMMUNITIES: CHAPTER 2

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Healthy Places					
TRORC will encourage towns to implement greenhouse gas reduction strategies in their plans.	TRORC/ Municipalities	Low	Ongoing	Low	Various
TRORC and municipalities should participate in health impact assessments for development projects.	Municipalities	Moderate	Mid-term	Medium	Grants
TRORC will continue to assist municipalities in assessing and remediating brownfields, especially those with hazardous building materials.	State/Other	High	Ongoing	High	Grants/Private
Municipalities should encourage the renovation of existing housing stock and development of new housing stock in compliance with healthy home and energy efficiency best practices.	Municipalities	High	Ongoing	High	Various
TRORC will support towns in planning for built environments that are ADA compliant.	TRORC/ Municipalities	Moderate/High	Ongoing	Medium	Grants
TRORC will continue to participate in regional meetings of health partners, and help to connect local public health champions with partners and resources.	TRORC	N/A	Ongoing	Medium	N/A
Healthy Food Access					
TRORC will support municipalities and school districts in connecting with the Vermont Farm to Plate and Farm to School networks to see how they can best promote the consumption of locally grown foods by their residents.	Municipalities	Low	Ongoing	Medium	Various
Municipalities should promote and expand farmers markets and community gardens by identifying locations for such activities and letting potential organizers know of these sites.	Municipalities	Low	Ongoing	Low	Various
Municipalities should support the preservation of large and small blocks of productive agricultural land, and collaborate with other municipalities to nurture a sustainable system of food production and distribution.	Municipalities	Low/Moderate	Ongoing	Medium	Various
TRORC will support ongoing efforts to map and analyze food systems in the Region.	TRORC/NGOs	Low	Ongoing	Low	Various



HEALTHY COMMUNITIES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will support towns in planning for development of new and diverse food retail operations.	TRORC/ Municipalities	Low/Moderate	Ongoing	Medium	Various
TRORC will support towns in establishing community spaces where those who are unhoused or low-income can access equipment for food storage and preparation, to make healthy food options more accessible for all.	TRORC/ Municipalities	Moderate	Ongoing	Medium	Various
Active Living and Transportation					
When requested, the State and/or TRORC will assist municipalities with mapping connectivity to essential services, walkable routes, recreation opportunities, and transportation options.	TRORC/State	Low	Long-term	Low	VTrans
TRORC and municipalities should plan for bike-friendly state highways to connect village centers, if feasible.	TRORC/VTrans/ Municipalities	High	Ongoing	Low	VTrans
Municipalities should conduct walkability, rollability, and accessibility assessments.	TRORC	Low	Ongoing	Low	VTrans
The State and TRORC will educate decision makers on links between safe streets and health.	TRORC/State	N/A	Ongoing	Low	N/A
TRORC will collaborate with local agencies and communities to explore Safe Routes to Schools programs and implement Complete Streets principles.	TRORC/State/ Municipalities	Moderate	Ongoing	High	VTrans
Municipalities should promote joint use of park and recreation facilities between communities and ensure that residents without cars and those with disabilities have access to outdoor recreation opportunities.	Municipalities	Moderate	Ongoing	Medium	Grants
Social Inclusion					
Municipalities should actively work to diversify the voices representing towns in local government and promote equitable access to public meetings and events.	Municipalities	Low	Ongoing	High	N/A
Municipalities should evaluate how to establish more public gathering spaces and make them more accessible and welcoming to people of all abilities and identities.	Municipalities	Moderate/High	Ongoing	Moderate	Grants/Private



HEALTHY COMMUNITIES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Public health professionals should educate decision makers on the link between social support and health.	Other	N/A	Ongoing	Medium	N/A
TRORC should work with the Vermont League of Cities and Towns and state partners to ensure that all residents have access to training and support to participate in boards and commissions, and to improve public outreach efforts so that community conversations include a greater diversity of voices.	TRORC/State	Low	Ongoing	High	Various
Municipalities should support diversity, equity, inclusion, and justice initiatives such as audits or surveys, committees, celebration events, support programs / services, etc.	Municipalities	Low	On-going	Medium	Various
Substance Misuse Prevention					
With the help of public health professionals, municipalities should assess the types of substance misuse problems within their community.	TRORC/ Municipalities/ VDH	Low	Ongoing	Low	VTrans
Municipalities should continue to raise awareness of the nature and seriousness of health issues related to substance misuse.	Municipalities	Low	Ongoing	Medium	N/A
Municipalities should assess community readiness for prevention, review current programs already in place, and identify and address service gaps and barriers with the assistance of TRORC, regional health partners, and the state Department of Health.	Municipalities	Low	Ongoing	Medium	N/A
Municipalities should convene community organizations who serve youth and local leaders to capture ideas and resources to help implement and sustain research-based programs to promote clear expectations around substance use for youth.	Municipalities / VDH	Low	Ongoing	Medium	Grants
Municipalities should provide plenty of substance-free recreational opportunities for youth and overall community participation. TRORC will assist municipalities in drafting regulations for substance-free public spaces, events, and buffer zones around sensitive areas (e.g., libraries, community centers, etc.) to reduce youth exposure and support those who are in recovery.	Municipalities	Low	Short-term	High	N/A



HEALTHY COMMUNITIES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Healthcare Facilities					
TRORC and municipalities should evaluate and address barriers to health care access, including but not limited to transportation and travel distance, service gaps and redundancy, education, language, cost of services, immigration status, and providers' competency and sensitivity in working with underserved populations. Cross-sector and multi-town collaborations will be supported.	TRORC/ Municipalities	Low-Moderate	Ongoing	High	Various
TRORC should review local zoning and subdivision regulations to ensure that they do not prohibit healthcare facilities in appropriate areas and should assist with bylaw revisions as needed.	TRORC	Low	Ongoing	High	Various
TRORC will provide support for the development of new facilities by reviewing any potential projects before they are submitted to the District Environmental Commission to reduce the possibility that a permit will be denied, delayed, or heavily conditioned.	TRORC	Low-Moderate	Ongoing	High	Various
TRORC will support regional efforts to improve access to transportation for medical care, particularly for residents who cannot drive or don't have access to vehicles.	TRORC	Moderate	Ongoing	High	Various
TRORC will support towns' efforts to ensure that emergency medical responders have the staff, training, and resources needed for rapid and well coordinated response.	TRORC/ Municipalities	High	Ongoing	High	Various
TRORC will assist municipalities in identifying opportunities to establish and expand locally-based health care services, in order to provide more diverse and accessible entry points to assistance.	TRORC	Low	Ongoing	Moderate	Various
TRORC will support regional efforts to expand access to no-cost care for those in financial need.	TRORC	High	Ongoing	High	Various
TRORC will support towns in establishing and expanding community nursing / community health worker services, and will explore opportunities for multi-town collaborations around such services.	TRORC	Moderate	Ongoing	High	Various



LAND USE: CHAPTER 3

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
<i>Downtown Centers</i>					
TRORC will work with towns and developers to site larger housing complexes in this area.	TRORC/ Municipalities	Moderate	Ongoing	High	Various
The State must support these dense areas with increased infrastructure funding.	ANR	High	Mid-term	Medium	Federal/State
Towns and the State should ensure that streetscapes are accessible, and TRORC will support accessibility projects with management services.	VTrans	High	Ongoing	Medium	Federal/State
Towns should maintain and enhance street trees and parks in Downtown Centers so as to provide beauty, shade, and improved air quality.	Municipalities	Low	Ongoing	Medium	Grants
<i>Village Centers</i>					
TRORC will work with towns and developers to site housing in Village Centers.	TRORC/ Municipalities	Moderate	Ongoing	High	Various
The State and towns should support Village Centers with increased infrastructure funding and capital programs.	State/Towns	High	Long-term	Medium	State/Local
Towns should ensure through zoning that Village Centers enable higher densities and can have a variety of uses and retain a clear edge to more rural lands outside of them.	TRORC/ Municipalities	Low	Ongoing	Medium	State/Local
Towns should plan for trees and parks to provide outdoor shaded space in Village Centers.	TRORC/ Municipalities	Low	Mid-term	Low	Various
Towns should provide community gardens within or next to Village Centers.	Municipalities	Low	Ongoing	Low	Local
<i>Planned Growth Area</i>					
TRORC will work with towns and developers to site housing in Planned Growth Areas.	TRORC/ Municipalities	Moderate	Ongoing	High	Various
The State and towns should support Planned Growth Areas with increased infrastructure funding and capital programs.	State/Local	High	Mid-term	Medium	State
Towns should ensure their zoning enables higher densities and can have a variety of uses in Planned Growth Areas.	TRORC/ Municipalities	Low	Ongoing	Medium	State/Local
Towns should plan for parks, shade trees, and community garden space in this Area.	Municipalities	Low	Ongoing	Low	Local



LAND USE *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Transition Areas					
TRORC will work with towns and developers to create infill development in this area.	TRORC/ Municipalities	Moderate	Mid-term	Medium	Various
Towns should plan for public greenspace in this Area.	Municipalities	Low	Ongoing	Low	Local
Village Areas					
TRORC will work with towns and developers to site housing in Village Areas.	TRORC/ Municipalities	Moderate	Ongoing	High	Various
The State should support Village Areas with increased infrastructure funding.	ANR	High	Long-term	Medium	Federal/State
Towns should ensure that accessible sidewalks and traffic calming reinforce the pedestrian-centered nature of Village Areas.	VTrans	Moderate	Ongoing	Medium	State/Local
Towns should keep Village Areas primarily residential and more dense than adjacent Rural areas through zoning.	TRORC	Low	Ongoing	Medium	State
Towns should work with residents to maintain public shade trees along roads.	Municipalities	Low	Ongoing	Low	Various
Enterprise Areas					
TRORC will work with towns and GMEDC to locate industrial uses in this area.	TRORC/GMEDC/ Municipalities	Low	Mid-term	Medium	Various
TRORC will work with towns and the State to create safe truck and rail access, as well as other infrastructure, that supports these areas.	TRORC/GMEDC/ Municipalities	High	Mid-term	Medium	Various
Resource-based Recreation Areas					
Towns should ensure that transportation systems in Resource-based Recreation Areas can handle anticipated traffic.	Municipalities	High	Ongoing	Medium	State/Local
Towns and VTDEC should ensure that water quality is protected in Resource-based Recreation Areas through careful regulation and enforcement.	DEC/ Municipalities	Moderate	Ongoing	Medium	State/Local
Rural General Areas					
TRORC will work with towns and developers to site housing in Rural General Areas to meet housing needs. (See also the Housing chapter.)	TRORC/ Municipalities	Moderate	Ongoing	High	Various



LAND USE *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will work with member towns on Town Plans and bylaws to address development in the Rural General Areas so that it meets state planning goals and the desires of towns, including allowing most housing planned for outside of core settlements.	TRORC/ Municipalities	Low	Ongoing	Medium	State
Towns should use larger lot frontage, setbacks, and screening for larger uses in order to retain a rural visual feel along roads.	Municipalities	Low	Ongoing	Medium	N/A
Rural Agriculture and Forestry Area					
TRORC will work to ensure that agriculture and forestry in these areas remain an important part of our economy. (See also the Economic Development)	TRORC	Low	Ongoing	Medium	State
TRORC will work with landowners, towns, state and federal agencies, and conservation organizations to conserve important forest and agricultural lands.	TRORC/ANR/ NGOs	High	Ongoing	High	Local/State/ Federal
TRORC will work with towns to craft local zoning and subdivision bylaws that protect agricultural lands and forests.	TRORC/ Municipalities	Low	Ongoing	Medium	State/Local
Rural Conservation Area					
As habitat data is updated, TRORC will re-evaluate this land use area to ensure that its purposes are being met.	TRORC	Low	Ongoing	Medium	N/A
TRORC will work with the State to ensure that the natural functions of the Rural Conservation Area are economically valued so that both the towns containing them and their owners have incentives to leave them in a largely undeveloped state.	TRORC	Low	Ongoing	Medium	N/A
TRORC will work with state and federal agencies and conservation organizations to conserve lands in the Rural Conservation Area in ways that also support the local economy and bring value to landowners.	TRORC/ANR/ NGOs	Moderate	Ongoing	Medium	Federal/State
TRORC will work with member towns on Town Plans and bylaws that will address smaller development not subject to Act 250 in the Rural Conservation Area so that it is done in ways that preserve the functions of these areas while allowing compatible development.	TRORC/ Municipalities	Low	Ongoing	Medium	State/Local
Hazard Resilience					
TRORC will work with towns to strengthen their Flood Hazard Bylaws and zoning in order to mitigate risks to public safety from inundation, erosion, and extreme heat.	TRORC/ANR	Low	ASAP	High	ANR/DEHMS



LAND USE *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will work with VTrans on advocating for and improving the flood capabilities of state- or town-owned transportation infrastructure.	TRORC/VTrans	N/A	ASAP	High	DEMHS
TRORC should continue working with the emergency coordinators, response agencies, and Selectboards from each town to develop mitigation plans and emergency preparedness and recovery procedures from flooding and other natural hazards, taking into account climate projections.	TRORC/ Municipalities	Low	Ongoing	High	DEMHS
Existing homes and businesses at serious risk of flood damage should be identified and prioritized by towns in concert with the VT ANR River Management Section, VEM, and TRORC for mitigation actions such as elevation/relocation or purchase and demolition.	TRORC/ Municipalities/ ANR	High	ASAP	Medium	HMGP
To fully address flood risks, towns should add areas not designated in either FEMA's maps or in VT ANR's maps but that are flooded during a weather event to local flood regulations.	Municipalities/ ANR	Low	Ongoing	Medium	N/A
The state should work to better map risks from landslides and alluvial fans, and TRORC should help towns regulate these areas.	State	High	Mid-term	Medium	USGS
TRORC will work with VT ANR, towns, and landowners to lessen flood risk by restoring natural channel functions through berm or dam removal or intentional lowering of streambanks.	TRORC/ANR/ Municipalities	High	Ongoing	Medium	Various
TRORC will work with towns to understand the impact stormwater runoff has on the Region and on specific towns, and then work to address impacts from impervious surfaces through increased retention and infiltration.	TRORC/ANR	Moderate	Ongoing	High	Various
The State should institute a permanent buyout program to continue to lessen flood risk.	State	High	Ongoing	High	Various
TRORC will work with VT ANR to adjust the boundaries of river corridors in developed areas per the Vermont Flood Hazard Area and River Corridor Protection Procedure.	TRORC/ANR	Moderate	Ongoing	Medium	Various



TRANSPORTATION: CHAPTER 4

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Overall Transportation					
Towns should identify dead-end Class 3 town roads that serve few structures and consider reclassification to Class 4 to reduce town highway expenses.	Municipalities/ State	Low	Ongoing	Low	N/A
TRORC will work with towns during plan and bylaw revisions to connect housing needs to transportation systems.	TRORC	Low	Ongoing	High	Various
TRORC will work with local highway departments, as requested, to assist with compliance with the Municipal Roads General Permit to minimize stormwater runoff, minimize road/river conflicts, and minimize roadway erosion.	TRORC/ Municipalities	High	Ongoing	High	State/Federal
TRORC will assist the towns in minimizing the use of impervious surfaces for parking through shared parking, reduced parking requirements when supported by data, or phased parking development when demand arises.	Municipalities/ TRORC	N/A	Ongoing	Medium	N/A
TRORC will continue to ensure that regional transportation planning activities are integrated with land use planning and economic development planning efforts.	TRORC	Low	Ongoing	Medium	N/A
TRORC will offer support to towns in capital budgeting for transportation facilities and related equipment, and in seeking funding assistance for projects.	TRORC/ Municipalities	Low	Ongoing	Medium	State
TRORC will work with towns and Vermont Agency of Transportation to identify poor pavement conditions for paving projects.	TRORC/VTrans	Low-Moderate	Ongoing	Medium	VTrans
TRORC will continue to work with towns to identify and address road safety risks through the Vermont Agency of Transportation's Strategic Highway Safety Plan and through town requested Road Safety Audits.	TRORC/State	Low	Ongoing	Medium	VTrans
TRORC shall assist interested communities with studies and planning designed to improve multi-modal networks in Regional and Town Centers, such as developing an Upper Valley U.S. Route 4 commuter bus service and establishing paratransit solutions operated and funded by employers or medical centers.	TRORC	Low	Ongoing	Medium	Various



TRANSPORTATION *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will assist public transit providers in assessing unmet transit needs, such as bike storage for riders and better connections to destinations. Strategies could include, but are not limited to, improving coordination between providers to identify and address underutilized capacity of existing services, adjusting routes to better connect low-income residents with job and service centers, and streamlining volunteer driver programs.	TRORC/Transit Providers	Moderate	Ongoing	High	State
The Transportation Advisory Committee (TAC) shall continue to identify park and rides which are in need of state investments and improvements.	TRORC	Moderate	Ongoing	High	State
TRORC will work with towns and the Vermont Agency of Transportation to implement pedestrian and bicycle accommodations (including transit connectivity) in all its planning, engineering, and construction related activities. This may include the development of free-standing Bicycle and Pedestrian Plans.	TRORC/State	Low-Moderate	Ongoing	Medium	Various
TRORC will work with towns to support land use regulations (i.e. increasing the density and mixed-use development pattern) that improve walking and bicycling conditions, and also bring parking regulations into compliance with recent legislation.	TRORC/ Municipalities	N/A	Ongoing	High	N/A
TRORC will continue to support municipal planning for safe routes to school, especially within densely settled villages or town centers.	TRORC	N/A	Ongoing	High	N/A
VTrans should take over Route 132 as a state highway.	VTrans	N/A	Ongoing	Low	N/A
TRORC will work with towns during plan and bylaw revision to ensure road infrastructure takes account of the needs of all road users and is designed to facilitate safe behaviors (i.e., clear road signage and markings, traffic calming designs, and promotion of physical barriers of road users including use of protected bicycle lanes and pedestrian-only zones).	TRORC/ Municipalities	Low	Ongoing	Medium	Various
TRORC will support Towns in exploring mutual aid solutions to transportation challenges, such as community garages and carpool systems.	TRORC/ Municipalities	Low	Ongoing	Medium	State/Local
TRORC will work with towns to explore the coordination of joint purchasing options for transportation supplies.	TRORC/ Municipalities	Low	Ongoing	Low	State/Local



ECONOMIC DEVELOPMENT: CHAPTER 5

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
<i>Economic Development</i>					
TRORC will assist towns with Act 250 support, zoning bylaw revisions, and grant and loan technical assistance to further the development of desired job growth and workforce housing close to our Region's core economic areas.	TRORC	Low-Moderate	Ongoing	High	Various
TRORC will assist towns in asset management, capital budgeting, and shared services/purchasing to lower costs and stabilize taxes.	TRORC	Low	Ongoing	High	Various
TRORC will participate in discussions to improve the regulatory system at the state level and improve permitting coordination between local and state levels of government.	TRORC	N/A	Ongoing	Medium	N/A
TRORC will work with Vermont state agencies, regional and local development groups, trade associations, Chambers of Commerce, planning commissions, and other groups to integrate land use planning with economic planning and development programs based on our Region's assets, with particular attention to services and amenities that are needed to attract and retain younger residents, such as childcare facilities and internet connectivity.	TRORC/State/ Nonprofits	Low	Ongoing	Medium	Various
Public agencies, schools, and private businesses should expand workforce training and education, particularly trades education, that aligns with the strategic needs of our Region's current and future employers.	TRORC/State/ Municipalities/ Non-profits	N/A	ASAP	High	N/A
TRORC will work with regional partners to increase local small businesses' access to low-cost training in financial literacy and business management skills.	TRORC/NGOs/ Non-profits	Low	Short-term	Medium	Various
TRORC will work with the Vermont Arts Council to support regional and statewide creative zones.	TRORC/VAC	Low	Ongoing	Medium	Various
TRORC will work with towns and development organizations in the Region to identify and undertake brownfields assessments to rehabilitate underutilized sites and buildings most suitable for near-term commercial and residential development in existing downtowns and villages where water, sewer, power, Internet, and roadways have capacity.	TRORC/ Nonprofits	Low	Ongoing	Medium	Various



ECONOMIC DEVELOPMENT *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC should work with local producers, development corporations, educational programs, the Vermont Agency of Agriculture, and other organizations to study, identify, and create needed processing, storage, and distribution capacity for locally made food and forestry products; and other types of incubator/maker spaces.	TRORC/State/ Non-profits/ Businesses	Low-Moderate	Short-term	Medium	Various
TRORC should give testimony to the State legislature to advise on the matter of municipal zoning and the “agriculture exemption.”	TRORC	Low	Short-term	Low	N/A
TRORC should work with land trusts and local conservation commissions to inventory farm and forest lands to understand where parcels are available that could provide opportunities for new farm and forest businesses and to assist towns in crafting regulations to reduce fragmentation and leave land available for farming, forestry, and other land-based businesses.	TRORC/ Nonprofits	Low-Moderate	Short-term	Medium	Various
TRORC will work with regional partners to increase technical assistance and training opportunities for the next generation of working landscape entrepreneurs, including assistance in locating properties, incentives for starting and growing businesses, and inter-generational knowledge transfer.	TRORC/State	Low	Mid-term	Low	Various
TRORC strongly supports property tax reform efforts at the local and state levels that would reduce the costs of land ownership for farming and forestry, while protecting against the Current Use Program’s use as a low-cost vehicle for speculative holding of property for future development.	Municipalities/ States	N/A	Short-term	Medium	N/A
The Natural Resource Conservation Service, Conservation Districts, University of Vermont Extension, and others should continue efforts to educate landowners on the benefits of maintaining and improving the health of forests and farmland.	Municipalities/ Nonprofits	High	Ongoing	Medium	N/A
TRORC should support dialogue between social service providers, employers, and educators to develop innovative ways of collaborating to support workers, particularly low-wage workers, entry-level workers, and workers with significant barriers to employment (e.g., criminal records, recovery and/or mental health needs, long-term unemployment, racial and ethnic discrimination, etc.). Workers who would benefit from such initiatives should be invited and empowered to participate in their design and implementation.	TRORC	Low	Long-term	Low	N/A



NATURAL RESOURCES: CHAPTER 6

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Surface Water					
Municipalities should review existing and proposed water quality classifications of surface waters within town boundaries, or within basins, to determine if classifications meet their uses and needs. Both TRORC and the Agency of Natural Resources are available to provide support.	Municipalities	N/A	Ongoing	Medium	N/A
Municipalities must play an active role in the basin planning process and prepare water resources elements in municipal plans that comply with state and federal laws.	Municipalities	Low	Ongoing	Medium	MPG
Municipalities in the Region are encouraged to cooperate on a watershed-wide basis when planning for surface water quality and use.	Municipalities	N/A	ASAP	High	N/A
TRORC shall continue to participate in watershed and basin planning efforts.	TRORC	Low	Ongoing	High	ANR
The Vermont Department of Environmental Conservation's listing of threatened and impaired waters must be targeted for immediate attention by the Department.	ANR	N/A	ASAP	High	N/A
TRORC, in cooperation with the Vermont Watershed Management Division, the Agency of Natural Resources, Vermont Local Roads Program, and the Agency of Transportation, should advise town officials on cost-effective road erosion and sediment control.	TRORC/ANR	Low	Ongoing	Medium	VTrans/ANR
Unless there are specific public benefits to lower classifications, the Agency of Natural Resources must adopt the highest possible classification, water management types, and uses for water bodies based on their actual conditions and uses, or that which is reasonably attainable if higher.	TRORC/ANR	N/A	Per Basin Plans	High	N/A
The Agency of Natural Resources and local watershed groups are encouraged to monitor water quality, and when monitoring indicates a water quality violation, to promptly locate and address the source of degradation when possible.	ANR/Watershed Groups	N/A	Ongoing	Medium	N/A
In preparation for writing any basin plans, the Agency of Natural Resources must conduct a comprehensive assessment of water quality in such basins and identify the source(s) of any known water quality problems.	ANR	N/A	Ongoing	Medium	N/A



NATURAL RESOURCES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Proper erosion control procedures shall be applied in all construction activities, and all stormwater shall be treated through natural or mechanical systems to remove nutrients and sediments and to attenuate flood flows to natural levels before any stormwater reaches streams.	Various	Low	Ongoing	High	Various
To protect high-quality forested riparian (riverbank, streambank, or lakeshore) habitat, towns should prohibit development near these areas and regulate the disturbance of vegetation in riparian zones through general, conditional use, and/or site plan standards.	Municipalities	Low-to-moderate	ASAP	High	MPG
TRORC will help Municipalities employ road maintenance techniques to prevent soil erosion and road surface deterioration to comply with the Municipal Roads General Permit.	Agency of Ag	Low	Ongoing	High	State
Groundwater					
TRORC will work with the Agency of Natural Resources and with towns to identify and map aquifers and aquifer protection areas to determine critical areas for protection of drinking water supplies.	TRORC/ANR	Medium	Mid-term	Medium	Various
Towns should develop Source Protection Plans for public water supplies or aquifers that have been identified. Such programs may include limiting or prohibiting development and other land uses within wellhead or aquifer protection areas.	Municipalities	Low-to-Moderate	Mid-term	Low	State/Municipal
The Legislature must keep the Petroleum Cleanup Fund at a level sufficient to meet all cleanup needs, including enforcement.	Legislature	High	Ongoing	High	Federal/State
TRORC will work with the Agency of Natural Resources, town officials, and others on educational outreach about the proper use of floor drains and local spill response capacity.	TRORC/ANR	Low	Ongoing	Low	State/Regional
TRORC will coordinate with EPA, the Agency of Natural Resources, other state agencies, and local officials in the assessment, cleanup, and redevelopment of contaminated (brownfield) sites.	TRORC/ANR	Low	Ongoing	Low	State/Regional
TRORC will assist towns when requested to identify, monitor, and search for federal funding programs to conserve and protect important local groundwater resources as part of their planning programs.	TRORC/DEC	Moderate	Ongoing	Medium	State



NATURAL RESOURCES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Soil Resources					
Development should be concentrated in downtown centers, village centers and planned growth areas.	TRORC	Low	Ongoing	High	N/A
Municipal bylaws should avoid minimum lot sizes that can carve farmland in unusable sizes. Rather, it should be permissible to subdivide a small lot to split off a legacy farmhouse.	TRORC/ Municipalities	Low	Ongoing	Medium	State
Municipal bylaws should guide development on prime soils to the margins of fields so that farming feasibility is maintained, even as haying or grazing leases.	TRORC/ Municipalities	Low	Ongoing	High	State
Land trusts and conservation groups are encouraged to develop thoughtful easement terms that enable farm viability while conserving productive farmland and forestland soils.	Land Trusts/ NGOs	High	Ongoing	High	State
The Current Use (Use Value Appraisal) Program should continue to fine-tune mechanisms to maintain the affordability of farmland and forestland ownership, with requirements for responsible use and management.	State	High	Ongoing	Low	N/A
Mineral Resources					
All sites must plan for their eventual rehabilitation so that slopes are stable and the surface is revegetated. To that end, topsoil shall not be removed from sites and excavations shall stop early enough so that stable slopes can be established on the property.	Contractors	Low	Ongoing	Medium	N/A
Mineral extraction and processing facilities must be planned and developed so they do not burden local and state highways and bridges.	Contractors	Low	Ongoing	Medium	N/A
All extraction sites must maintain at least a 50-foot buffer of undisturbed land by any wetland or surface water and sufficient additional land above the grade of adjacent streams to preclude a danger of avulsion of the stream into any working areas under flood conditions.	Contractors	Low	Ongoing	Medium	N/A
Air Quality					
Install and maintain a regional air quality monitoring network in cooperation with the Vermont Agency of Natural Resources to determine current and potential threats to air quality. Potential impact areas include village centers or other areas of traffic congestion and high elevations, where pollutants and acidic levels are potentially greater and more harmful to fragile vegetation.	ANR	Moderate	Mid-term	Low	State



NATURAL RESOURCES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Municipalities and state agencies should educate communities about the impacts of trash burning and develop more effective mechanisms to enforce laws prohibiting backyard burning of trash, including the adoption of civil ordinances.	ANR	Low	Ongoing	Low	State/Municipal
Woody debris from site clearing or forestry operations should be left on site or chipped, instead of being burned, in order to reduce pollution and to enable this material to contribute to soil formation.	Various	Low	Ongoing	Low	Various
TRORC should engage in the Act 250 process in projects outside the Region that may significantly impact air quality within the Region.	TRORC	Low	Ongoing	Medium	State
<i>Biodiversity, Natural Communities and Wildlife Conservation</i>					
With the help of specialists from the Department of Fish and Wildlife or the Vermont Institute of Natural Science, towns in the Region should inventory wildlife species; sensitive areas including wetlands, vernal pools, bogs, and fens; mature oak trees; and critical habitats for birds, deer, bear, bobcats, heron, and threatened or endangered plant species.	Municipalities	Moderate	Mid-term	Low	MPG/VTFW
Towns should establish Conservation Commissions that work alongside VTrans, Vermont Fish and Wildlife, and nonprofit conservation organizations to maintain wildlife corridors.	Municipalities	N/A	Ongoing	Medium	N/A
Towns are encouraged to use cluster zoning, conservation districts, transferring or purchasing of development rights, or purchasing of land containing critical habitat areas to maintain large forest blocks and preserve critical habitat and habitat connectors.	Municipalities	High	Ongoing	High	Private/Federal
Towns should work cooperatively with and seek assistance from land trusts to maintain large tracts of undeveloped habitat that cross political boundaries.	Municipalities/ State	N/A	Ongoing	Low	N/A
Town Plans and zoning regulations should protect significant natural features and sensitive habitat areas by using setbacks and buffers.	TRORC/ Municipalities	Low	Ongoing	High	State
VTrans and towns should always consider terrestrial and aquatic wildlife passage as part of a design when constructing bridges and culverts, especially in areas along known wildlife corridors.	Municipalities	Moderate	Ongoing	Medium	MPG/VTFW
Towns should time roadside mowing to limit spread of plants such as wild chervil and wild parsnip.	Municipalities	Moderate	Mid-term	Low	MPG/VTFW
When using heavy machinery near streams, machinery operators must clean them before and after use to avoid the spread of invasive species.	Municipalities	Low	Ongoing	High	Municipalities



NATURAL RESOURCES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Public and private sectors should refrain from activities that spread invasive plants such as ill-timed roadside mowing or transporting invasive plants in ditch soil. Mowing and earthmoving equipment should be cleaned after working in an infested area. Road maintenance personnel should be trained to recognize the invasive plants on the Vermont Noxious Weed Quarantine List and Watchlist.	Towns/VTrans	Low	ASAP	High	N/A
Towns should conserve large tracts of bear habitat and adopt cluster land use concepts in zoning bylaws as a mechanism for maintaining contiguous areas of forest cover.	Municipalities	Low	Ongoing	High	Municipalities
TRORC should work with municipalities to distribute information on Lyme disease and prevention.	TRORC	Low	Ongoing	Low	N/A
Wetlands					
The State of Vermont must identify and map significant wetland areas not currently classified as Class 1 or 2 wetlands and petition the Agency of Natural Resources to have such areas reclassified at a higher level.	State	Medium	Mid-term	Medium	State
TRORC should work with towns to establish a priority list of wetlands for protection and/or acquisition.	TRORC/Local Conservation Commissions	Low	Ongoing	Low	MPG
The State should provide property tax relief incentives for the protection of designated wetlands.	Municipalities	N/A	Ongoing	Low	N/A
To protect wetland functions, native biological diversity, and the loss of habitat, towns should adopt zoning and/or subdivision regulations that discourage development near wetlands and vernal pools that are not already protected under state or federal law. They should consider restricting development within 500 feet of all wetlands in conservation districts.	TRORC/ Municipalities	Low-to- Moderate	Mid-term	Medium	MPG
TRORC supports and encourages community efforts to identify and inventory all types of wetlands, including seeps and vernal pools, and to adopt mechanisms for their increased protection, including formal petitions to be shown on the Vermont Wetlands Inventory Map, and adding Vernal pools to the Vernal Pools Atlas (VPAtlas). This information can increase the effectiveness of local, state, and federal regulatory process.	TRORC/ ANR/ Municipalities	Low-to- Moderate	Ongoing	Medium	State



NATURAL RESOURCES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Vernal pools should be protected in local zoning from development by establishing an overlay district that identifies vernal pools and their surrounding terrestrial amphibian habitat.	Municipalities	Moderate	Mid-term	Low	MPG/VTFW
Towns should conserve large tracts of bear habitat and adopt cluster land use concepts in zoning bylaws as a mechanism for maintaining contiguous areas of forest cover.	Municipalities	Low	Ongoing	High	Municipalities
TRORC should work with municipalities to distribute information on Lyme disease and prevention.	TRORC	Low	Ongoing	Low	N/A



HISTORICAL, ARCHAEOLOGICAL, AND SCENIC RESOURCES: CHAPTER 7

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Historical Structures and Sites					
TRORC will continue to support efforts to designate National Historic Register Districts and Sites. In so doing, TRORC will coordinate with the State and affected municipalities.	TRORC	Low	Ongoing	Medium	State
TRORC will work with the Agency of Transportation, town officials, its Transportation Advisory Committee, and other groups and organizations to ensure that design standards and plans for proposed transportation projects are reasonably compatible with historic resource needs and values.	TRORC	Low	Ongoing	Medium	State/VTrans
Towns are encouraged to outline in their town plans historic resources deemed worthy of protection. Town officials can then use this to participate in the Act 250 process, thus influencing decisions affecting historic sites in their community. Local historical societies should continue research, documentation, education, and advocacy efforts.	Municipalities	Low	ASAP	High	MPG
Local historical societies should continue research, documentation, education, and advocacy efforts.	Municipalities	Low	Ongoing	Low	N/A
Developers should incorporate historic structures and important architectural details into their project planning.	Contractors	Medium	Ongoing	Medium	N/A
Archeological Resources					
To increase public awareness of archaeological resources, TRORC encourages archaeologists, local and regional groups, towns, and landowners to organize educational programs focused on Vermont's history. Such a program could be made a part of an overall cultural heritage program through public schools.	TRORC	N/A	Mid-term	Low	N/A
Local planning commissions, conservation commissions, historical societies, and other interested groups are encouraged to incorporate an archaeological plan for their community in their town plan. Such a plan could be an important step in planning future development in identified areas.	Municipalities	Low	Ongoing	Low	MPG
Scenic Resources					
TRORC should employ a process for evaluating impacts to scenic resources in the development proposals.	TRORC	N/A	Ongoing	Medium	N/A



HISTORIC, ARCHAEOLOGICAL, AND SCENIC RESOURCES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Outdoor Lighting Design and Management					
TRORC should provide technical guidance and support to municipalities and others on lighting trends, needs, and opportunities.	TRORC/ Municipalities	Low	Ongoing	Low	MPG
TRORC should assist local and state policymakers in evaluating lighting options.	TRORC/ Municipalities/ States	Medium	Ongoing	Medium	N/A
TRORC will consider sponsorship of educational workshops for planning commissions, design professionals, and others to acquaint them with the principles of good lighting design.	TRORC	Low	Mid-term	Low	Various
Towns interested in planning for outdoor lighting in their communities should consider using their municipal plans to establish goals and objectives for lighting. Additionally, consideration should be given to incorporating a lighting section into a town's zoning ordinance or a separate ordinance to cover lighting installations in all or parts of the town.	TRORC/ Municipalities	Low	Ongoing	Low	N/A
TRORC staff should continue to work with Vermont's public utilities and design professionals to evaluate lighting technologies and efficiencies.	TRORC	N/A	Ongoing	Medium	N/A

HOMES IN THE REGION: CHAPTER 8

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will continue to assist municipalities, nonprofit housing organizations, and mission-driven developers in the development of affordable, workforce, and senior housing projects and programs when such efforts are consistent with the policies of the Regional Plan.	TRORC/ Nonprofits	Low	Ongoing	High	Various
TRORC will continue to provide professional assistance to member municipalities in the identification of housing needs and implementation of local housing assistance programs, including revising regulations to encourage more housing.	TRORC/ Municipalities	Low	Ongoing	Medium	Various
Community leaders and larger businesses serving the Region should work with state housing agencies, nonprofit organizations, and lending institutions to ensure the availability of loan or grant funds for residents and workers to purchase, acquire, improve, or repair their primary homes, especially lower income households.	Others	N/A	Short-term	Low	N/A



HOMES IN THE REGION *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
The State should implement tax reforms that create disincentives on short-term speculative ownership, reduce tax pressure from short-term housing on primary housing values, ensure that transfer taxes recoup lost property tax value if well above assessed value, and enable more local option taxation.	State	High	Short-term	High	N/A
Towns within the Region should actively cooperate with local and regional nonprofit housing trusts to develop and preserve new and existing housing, with mechanisms to ensure the perpetual affordability of that housing.	Municipalities/ Others	N/A	Ongoing	High	N/A
TRORC will assist towns in writing strong housing components in Town Plans.	TRORC/ Municipalities	Low	Short-term	High	Various
TRORC will actively help towns identify land that is suitable for residential development opportunities and use programs such as brownfields assessment and grant management to provide assistance.	TRORC/ Municipalities	Low	Short-term	High	Various
TRORC will facilitate discussions with local land developers, bankers, and community leaders to better understand the structural and institutional impediments to providing new housing throughout the Region.	TRORC	N/A	Short-term	Medium	N/A
TRORC should work on supporting small-scale developers through technical assistance, including taking on the role of a housing 'navigator' and the possible formation of a dedicated housing 'utility'. A key component of this assistance should be helping to connect developers with potential sources of capital that reduce or eliminate the need to take on large amounts of debt simply to get a project started.	TRORC	Low	Ongoing	High	Various
Towns and the State should provide incentives to property owners to repurpose existing structures for workforce, senior and low-income housing.	Municipalities	Moderate	Mid-term	Medium	State
Towns and the State should incentivize housing that meets residents' needs through a variety of methods, including regulatory bonuses, infrastructure grants, easier permitting, and direct subsidies.	State/ Municipalities	High	Mid-term	High	State/Local



HOMES IN THE REGION *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will support the public awareness campaign of the Vermont Housing and Finance Agency and facilitate the education of our towns on the Federal Fair Housing Law, and will facilitate conversations between municipal leaders and social service providers to promote greater compassion and empathy for our most vulnerable community members.	TRORC	Low	Ongoing	Medium	N/A
TRORC should work with towns facing pressure for short-term rentals so that they retain housing for residents while allowing such a business model to produce income for residents.	TRORC/ Municipalities	Low	Ongoing	Low	State
The State should review septic and fire safety code standards to enhance affordability, energy efficiency, and occupants' health.	State	Moderate	Short-term	High	State
Towns should assess the impact of short-term rentals on their housing needs and investigate ways to lessen their impact on housing affordability.	Municipalities	Low	Ongoing	Low	Various
The State should develop free designs for affordable and workforce housing.	ACCD	Moderate	Short-term	High	State
TRORC should support organizations in their efforts to expand the short term, transitional, and low barrier emergency housing options, and the availability of showering, laundry, and kitchen facilities to address the local and regional need for these services.	TRORC	Moderate	Short-term	High	Various
TRORC should support organizations that provide rent/mortgage payment assistance, and that help people navigate barriers to stable housing.	TRORC	High	Short-term	High	Various
TRORC should support efforts that empower housing-insecure community members to help design and implement innovative solutions to the housing crisis.	TRORC	Low	Ongoing	Medium	Various
TRORC will support its member towns that are eligible for, and that choose to opt into, Tier 1B, when such areas are consistent with state statute. TRORC will also assist member towns eligible for Tier 1A with pursuing this area status, if they so choose and if the designation aligns with state statute.	TRORC	Low	Ongoing	Medium	ACCD



UTILITIES, FACILITIES, AND SERVICES: CHAPTER 9

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Water and Wastewater					
TRORC will assist communities with the identification and prioritization of future capital improvements and repairs, grant writing, and project management.	TRORC	Low	Ongoing	High	Various
TRORC will continue to offer capital budgeting services to the towns.	TRORC	Low	Ongoing	High	ACCD
Water efficiency programs and codes should be adopted at the state or local level to reduce demand for municipal water systems.	State/ Municipalities	Low	ASAP	High	Various
TRORC shall seek grant opportunities to map water and wastewater systems throughout the Region.	TRORC	Low	Mid-term	Medium	Various
When funding is available, municipal plans should inventory water and wastewater systems to identify current and projected capacity gaps.	Municipalities	Low	Long-term	Medium	MPG
Municipalities should conduct periodic auditing of all water and wastewater distribution systems to calculate infiltration and losses.	Municipalities	Low-Moderate	Ongoing	Medium	Various
TRORC will work with local and state governments, the Vermont Bond Bank, and private water systems to explore consolidation of operations of multiple private water systems.	TRORC/VBB/ Municipalities	High	Long-term	Medium	Various
Solid Waste					
TRORC will continue to assist member towns, alliances, and the Greater Upper Valley Solid Waste Management District in the update and implementation of municipal and regional solid waste plans.	Municipalities/ Districts/TRORC	Low	Ongoing	Medium	N/A
TRORC will support and participate in any future discussions regarding the development of regional waste management services.	TRORC	N/A	Ongoing	Medium	N/A
TRORC should assist towns in meeting the Universal Recycling Law requirements through outreach and education, with assistance from the Agency of Natural Resources and local Alliances and Districts.	TRORC	Low	Short-term	Medium	Various
TRORC supports Legislative efforts to require manufacturers to facilitate the recycling of their products.	Municipalities/ Districts	Low	Ongoing	Medium	N/A
Educational Facilities and Services					
Town and school authorities should create and maintain safe pedestrian access and transit opportunities to educational facilities, in line with Safe Routes to School efforts.	Municipalities/ TRORC	Low	Ongoing	Medium	VTrans



UTILITIES, FACILITIES AND SERVICES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
Towns must assess and incorporate the needs of disabled children and staff into educational facility and budgetary planning efforts to ensure the provision of free and appropriate education for all children.	TRORC/ Municipalities	N/A	Ongoing	High	N/A
TRORC should assist Towns with planning for the adaptive reuse of vacant school facilities in a manner that enhances villages and downtowns and stimulates the local economy.	TRORC	N/A	Ongoing	High	N/A
Childcare Services					
Major employers are encouraged (employing more than 35 employees) to provide childcare services and create a partnership with a local childcare service.	TRORC/ Municipalities, Businesses	Low-Moderate	Short-term	Low	Various
TRORC should work collaboratively with childcare providers and towns to help them locate childcare services in convenient and safe areas.	TRORC/ Municipalities/	Low	Ongoing	High	State
TRORC should work with towns to address identified needs for childcare facilities or services by identifying publicly owned buildings throughout the Region that could be converted into childcare facilities.	TRORC	Low	Short-term	Medium	State
Towns should review their zoning regulations (if adopted) to allow more flexibility within the regulations for childcare providers that operate, or plan to operate, within the town.	Municipalities	Low-Moderate	Mid-term	Medium	N/A
Telecommunications					
Municipalities and TRORC should continue to participate actively in Section 248a permitting process.	TRORC	Low	Ongoing	High	ACCD
Communities should seek out funding to implement new or sustain existing Wi-Fi zones in villages and downtowns.	Municipalities	Low	Short-term	Medium	Various
The State should continue to support programs that achieve universal broadband and cellular communication access.	State	High	Ongoing	High	State
Municipal Buildings and Properties					
Municipalities should assess expected maintenance and upgrades for municipal buildings and create reserve funds to cover these expenses so that these buildings remain in good condition.	Municipalities	High	Ongoing	High	Municipalities



UTILITIES, FACILITIES AND SERVICES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC should assist municipalities with planning, public dialogue, and grant writing, if requested, when considering, constructing, or renovating municipal buildings so that they meet community needs and are located wisely.	TRORC	Low	Ongoing	Medium	Various
State Office Buildings					
The State must consider effects on the Region and our municipalities if they are considering siting new buildings so they fit well with the Region's needs.	State	Low	Ongoing	Low	State
Recreational Facilities					
TRORC will assist communities with the establishment of Conservation Commissions and will support existing Conservation Commissions when possible.	TRORC	Low	Ongoing	Medium	Various
TRORC will help towns develop highway policies that address recreation needs and should encourage the adoption of walkable communities programs within the Region.	TRORC/ Municipalities/ VTrans	Low	Ongoing	High	State/Federal
TRORC will assist towns with establishing and managing town forests, and creating accessible parks within walking distance of dense neighborhoods.	TRORC/ Municipalities	Low	Ongoing	Medium	State
TRORC should work with the State, White River Partnership, the Vermont River Conservancy, and other groups on increased river access.	TRORC/NGOs/ State	Moderate	Ongoing	Medium	Various
TRORC will continue to assist towns with their efforts to improve public access to outdoor recreational opportunities, while ensuring consistency with local and regional land use plans.	TRORC	Moderate	Ongoing	Low	N/A
Emergency Management					
Agencies or organizations expected to respond in a unified manner should train and exercise together.	NGOs/ Municipalities/ Federal	High	Ongoing	Medium	Various
State and federal governments must continue funding and operation of warning systems, including the National Weather Service's Emergency Alert System, NOAA weather radio, and USGS river and precipitation gauges.	State/Federal	Moderate	Ongoing	High	State/Federal
Towns should pursue the use of capital programs and reserve accounts to properly budget for emergency vehicles and facilities.	Municipalities/ TRORC	Low	Ongoing	High	Municipalities



UTILITIES, FACILITIES AND SERVICES *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will continue to work with all communities to, ensuring that emergency plans take into account the varied needs of people with disabilities, pets, and those without access to transportation.	TRORC/ Municipalities	Moderate	Ongoing	High	DHS/VT DEMAS
TRORC will continue to work with all communities on hazard mitigation efforts, including updating mitigation plans, enhancing road and bridge standards for resiliency, and addressing flood resilience in Town Plans.	TRORC/ Municipalities	Low	Ongoing	High	FEMA
TRORC will continue to work cooperatively with local emergency response organizations, VEM, the TRORC REMC, social service agencies, long-term recovery organizations, community resilience organizations, and others to help improve emergency planning, response, and recovery.	TRORC/DEHMS/ Municipalities	Low	Ongoing	High	DEHMS
TRORC should assist towns and VT ANR in refining river corridor maps.	TRORC/ANR	Low	Mid-term	High	Various
Communities should work to ensure that important local facilities that provide emergency services, water, food, and gas or that act as emergency shelters are able to function during power outages.	FEMA	High	ASAP	High	FEMA
TRORC will assist towns in response and recovery stages through damage documentation assistance and navigating federal and state grants.	Municipalities/ TRORC	Low	ASAP	High	FEMA
Cemeteries					
Towns and cemetery commissions should consider the use of natural burial grounds or community mausoleums or columbariums as part of their town cemeteries.	Municipalities	Low	Ongoing	Low	Municipalities
TRORC should assist towns and cemetery commissions with capital budgeting for their town cemeteries and historic cemeteries.	Municipalities/ TRORC	Low	Ongoing	High	Municipalities
The State should consider making grant funding available for historic cemeteries.	State	Low	Mid-term	Low	State
Shared Services and Infrastructure					
TRORC will assist communities with the development of inter-local agreements, union municipal districts, and other cooperative agreements whenever possible.	TRORC/ Municipalities	Low-Moderate	Ongoing	High	State
TRORC will work with Legislative and local leaders to develop new governance structures needed to facilitate more shared service delivery.	TRORC/ Municipalities/ State	Moderate	Ongoing	High	ACCD



ENERGY: CHAPTER 10

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
<i>Electricity Conservation and Renewable Generation</i>					
TRORC will advocate for the continuation of policies that lead to the retirement of Renewable Energy Credits in state.	TRORC	Low	Ongoing	High	DPS
TRORC will help interested towns meet the standards set forth in Act 174 for enhanced energy planning so that local preferences receive “substantial deference” in the Public Utility Commission’s Section 248 proceedings.	TRORC	Low	Long-term	High	DPS
PSD and TRORC should support and provide outreach for Energy Action Network’s Community Energy Dashboard and Efficiency Vermont’s customer engagement web portal and home energy reports.	TRORC	Moderate	Ongoing	High	DPS
TRORC and PSD should support efforts to develop programs that encourage energy conservation through behavioral change by advocating for smart grid technology and a pilot of advanced meter infrastructure and time-of-use rates in the Region.	TRORC	Low	Ongoing	Medium	DPS
TRORC will maintain an enhanced energy compliant Regional Plan in order to play a stronger regional role in the Public Utility Commission (PUC) permitting process.	TRORC	Low	Long-term	Medium	DPS
TRORC will work to expand its shared energy coordinator (SEC) program and encourage other RPCs to duplicate the model around the state.	TRORC	Moderate	Ongoing	Medium	DPS
<i>Transportation and Land Use</i>					
TRORC will encourage communities to develop bylaws that allow for the development of co-working spaces as a way to reduce VMT.	TRORC	Low	Ongoing	Medium	ACCD
TRORC should work with large employers to create incentives for carpooling, cycling, public transportation use, and telecommuting.	TRORC/ Businesses	Moderate	Ongoing	High	VTrans
TRORC will work with groups such as the Vermont Bicycle and Pedestrian Coalition (VBPC), Local Motion, Green Mountain Bicycle Club, and towns to encourage safe bicycling as a transportation alternative in the Region.	TRORC	Low	Ongoing	Medium	VTrans
<i>Thermal Energy</i>					



ENERGY *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC should work with local energy committees, planning commissions, and developers in identifying potential users of district heating, Thermal Energy Networks (TENs), and combined heat and power systems—schools, college campuses, apartment complexes, shopping centers, industrial parks, and village centers—and incorporate this information into local plans.	TRORC	Low	Ongoing	Medium	DPS
TRORC will work with other organizations to distribute information regarding the available financing mechanisms, rebates, and incentives for weatherization assistance, electrification, and fuel-switching, focusing on those most in need.	TRORC	Low	Ongoing	Medium	DPS
TRORC will partner with Efficiency Vermont, Green Mountain Power, Washington Electric Coop, HVAC contractors, and others to promote cold climate heat pumps.	TRORC	Low	Ongoing	Medium	DPS
TRORC should work to expand its shared energy coordinator program and support other RPCs in replicating the program in their own regions.	TRORC	Moderate	Long-term	Low	DPS
TRORC and local energy committees should work with owners of rental housing to educate them on the financial benefits of weatherization investments and should connect owners with contractors to complete weatherization projects.	TRORC/ Local Energy Committees	Low	Ongoing	Medium	State
TRORC and its towns should support programs and initiatives that encourage the development of small homes (less than 1,000 square feet) as a means of reducing energy use.	TRORC/ Municipalities	Low	Long-term	Medium	ACCD
TRORC will provide outreach to towns and contractors on the use and enforcement of residential and commercial building energy standards for all new construction.	TRORC	Low	Ongoing	High	DPS
TRORC will encourage communities that have zoning to include a certificate of occupancy when they revise their regulations if they do not already have one.	TRORC	Moderate	Ongoing	High	DPS
TRORC should provide outreach to communities with a COO to ensure that they are tracking submissions of the RBES certificate.	TRORC/ Local Energy Committees	Moderate	Ongoing	High	DPS



ENERGY *(continued)*

Action	Lead/ Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will work to maintain forest health as a prerequisite to a sustainable wood energy fuel supply and carbon sequestration.	TRORC	Low	Ongoing	Medium	DPS
TRORC can assist communities with continued outreach regarding code compliance. We can also support the PSD as they move forward on adoption of more effective energy efficiency codes.	TRORC	Low	Long-term	Medium	DPS
The State should support woodstove change-out programs to lower heat cost and reduce particulate emissions.	State	Moderate	Ongoing	High	State
<i>Utility-Scale Renewable Energy Siting</i>					
TRORC will encourage communities and residents to identify areas with the potential for renewable energy generation.	TRORC	Moderate	Ongoing	High	DPS
TRORC should provide support for grid improvements that will allow improved renewable energy generation facility coverage in our Region by actively participating in the Act 250 and Section 248 review process.	TRORC	Moderate	Long-term	High	DPS
TRORC encourages ground-mounted solar array facilities to follow accepted best practices for maintaining wildlife-friendly grassland habitat, pollinator habitat, or agrivoltaics within the facility's boundaries.	TRORC	Low	Ongoing	Medium	N/A



RELATIONSHIP OF TRORC REGIONAL PLAN TO NEIGHBORING PLANS: CHAPTER 11

Action	Lead/Partner	Estimated Cost	Timeline	Priority	Potential Financing
TRORC will continue to actively coordinate with neighboring commissions and other organizations to achieve planning goals.	TRORC	Low	Ongoing	High	State
TRORC will work with other regional planning commissions to influence state and national policies that support our communities.	TRORC	Low	Ongoing	High	State
TRORC will actively participate in the permitting and planning of development, infrastructure, or services outside the Region that can impact the Region.	TRORC	Low- Medium	Ongoing	High	State
TRORC will work with member towns when updating their Town Plans in order to consider being compatible with plans of neighboring towns.	TRORC	Low	Ongoing	High	State

